Level V
Civil Air Patrol Governance

Sep 2026

Desired Learning Objectives

- Explain the role of the Board of Governors (BoG) in selecting CAP leadership and providing oversight.
- Discuss the membership and functions of the CAP Senior Advisory Group (CSAG) and the CAP Command Council.
- Discuss the roles and responsibilities of corporate officers and identify the corporate officers in CAP.
- Explain the role of the Membership Action Review Panel (MARP).
- Explain how the Constitution and Bylaws can be changed.

CAP National Leadership

- Who selects CAP's leadership?
- Who selects members of the BoG? How many are in each category?
- Who are the members of the CSAG? What is the role of this body?
- Who are the members of the Command Council? What is the role of this body?
- What positions within CAP are considered corporate officers? What is their unique role?

Discussion

- From your review of the BoG minutes, what are some of the topics on the agenda?
  - What in the agenda/minutes surprised you?
  - How do the BoG discussions impact CAP and your current and future roles?
- From your review of the CSAG minutes, what are some of the topics on the agenda?
  - What in the agenda/minutes surprised you?
  - How do the CSAG discussions impact CAP and your current and future roles?

Discussion

- What is the role of the MARP?
  - What are the conditions when a member can appeal to the MARP?
  - What are some reasons a member can appeal to the MARP?
  - What are some reasons the MARP voted not to hear an appeal?
  - What are some of the reasons the MARP overturned a personnel action?

- How does this information help you as a commander or supervisor?

Discussion

- In which of these groups are you interested in serving?
  - What about this group that interests you?
  - What qualifications or experience can you bring to the group if you were a member?
  - What experiences can you pursue to prepare for the future?

Assignment

- Review paragraph 6 in CAPR 35-9 for the requirements and process for selection of the Member at Large positions on the BoG. Identify three actions, duty positions, and/or activities that would help you to be competitive for this appointment at a time in the future that you choose (5, 10, 20 years?).
- Write a plan to accomplish these items on a timeline that you determine.
- Submit your plan to your instructor for review and grading.

Lesson Summary and Closure

You should have a better understanding of CAP's governance through your readings and the brief discussion we just had. Effective governance helps CAP maintain public trust and is crucial to our success as an organization. CAP needs dedicated members to serve in these critical leadership roles.